

## E-470 Public Highway Authority 2024 Cash Flow Summary

	2025 Budget	2026 Estimate
<b>Revenue</b>		
Tolls, net	\$270,476,000	\$277,228,000
Toll Fees, net	15,200,000	15,900,000
Investment Income	10,000,000	8,000,000
Other Revenue	22,535,000	19,665,000
<b>Total Revenue</b>	<b>\$318,211,000</b>	<b>\$320,793,000</b>
<b>Less:</b>		
Operating Expenditures	\$90,983,540	\$93,758,743
<b>Net Income Available for Senior Debt Service</b>	<b>\$227,227,460</b>	<b>\$227,034,258</b>
Senior Bonds Debt Service Payments	\$106,345,000	\$106,360,000
<b>Debt Service Coverage</b>	<b>2.14</b>	<b>2.13</b>
<b>Funds Available After Debt Service</b>	<b>\$120,882,460</b>	<b>\$120,674,258</b>
<b>Capital Projects</b>	<b>\$161,011,480</b>	<b>\$114,422,706</b>

## E-470 Public Highway Authority Operating Budget Summary

	2025 Budget	2026 Estimate
<b>Revenue</b>		
Tolls, net	\$270,476,000	\$277,228,000
Toll Fees, net	15,200,000	15,900,000
Investment Income	10,000,000	8,000,000
Cell Tower Leases	255,000	240,000
Permit and Fees	1,000,000	1,000,000
Tolling Services Revenue	19,600,000	17,100,000
Reimbursable Project Revenue	555,000	200,000
Interoperability Hub Revenue	125,000	125,000
Other Income	1,000,000	1,000,000
<b>Total Revenue</b>	<b>\$318,211,000</b>	<b>\$320,793,000</b>
<b>Expenditures</b>		
<b>Salary and Burden Expense</b>		
Roadway Maintenance and Engineering	\$2,537,500	\$2,441,863
Operations	3,330,000	3,438,225
Information Technology	5,374,000	5,548,655
Finance	1,875,000	1,935,938
Executive & Public Affairs Department	1,317,000	1,359,803
<b>Subtotal Salary and Burden Expense</b>	<b>\$14,433,500</b>	<b>\$14,724,483</b>
<b>Operating Expenses</b>		
Roadway Maintenance and Engineering	\$8,794,200	\$9,292,950
Operations	43,863,740	45,297,910
Information Technology	9,786,600	9,820,400
Finance	12,856,750	13,349,250
Executive & Public Affairs Department	1,248,750	1,273,750
<b>Subtotal Operating Expenses</b>	<b>\$76,550,040</b>	<b>\$79,034,260</b>
<b>Total Operating Expenditures Budget</b>	<b>\$90,983,540</b>	<b>\$93,758,743</b>
<b>Senior Bonds Debt Service</b>	<b>\$106,345,000</b>	<b>\$106,360,000</b>

## E-470 Public Highway Authority 2025 Operating Revenue Budget Summary

	2025 Budget	2026 Estimate
<b>Toll Revenue</b>		
ExpressToll Revenue	\$ 210,603,000	\$ 217,635,000
LPT Revenue	79,207,000	79,257,000
Bad Dept Expense - ExpressToll	(959,000)	(991,000)
Bad Dept Expense - LPT	(18,375,000)	(18,673,000)
<b>Tolls, Net</b>	<b>\$ 270,476,000</b>	<b>\$ 277,228,000</b>
Toll Fees, net	\$ 15,200,000	\$ 15,900,000
Investment Income	10,000,000	8,000,000
Cell Tower Leases	255,000	240,000
Permits and Fees	1,000,000	1,000,000
Tolling Services Revenue	19,600,000	17,100,000
Reimbursable Project Revenue	555,000	200,000
Interoperability Hub Revenue	125,000	125,000
Other Income	1,000,000	1,000,000
<b>Total Revenue</b>	<b>\$ 318,211,000</b>	<b>\$ 320,793,000</b>

# Engineering & Roadway Maintenance Department

## 2025 Budget Summary

	2025 Budget	2026 Estimate
<b>General Administrative Expenses</b>		
Business Travel	\$ 600	\$ 600
Courier/Delivery Service	100	100
IBTTA Meetings & Travel	3,950	9,200
Local Meal and Department Misc. Expense	3,900	3,900
Management & Career Training	30,900	30,900
Office Supplies	650	650
Professional Memberships	8,500	8,500
<b>Subtotal General Administrative Expenses</b>	<b>\$48,600</b>	<b>\$53,850</b>
<b>Roadway Specific Expenses</b>		
Vehicle Expenses - Fuel	\$ 190,000	\$ 200,000
Electrical Repairs	150,000	160,000
General Landscape Maintenance	105,000	115,000
Mowing & Irrigation	200,000	215,000
Drainage Maintenance	165,000	215,000
Shouldering	100,000	110,000
Pavement Maintenance	155,000	149,000
Structure Maintenance	77,500	80,000
Roadway Maintenance	1,300,000	1,373,000
Snow Removal	5,290,000	5,495,000
Roadway & Engineering Support	830,500	924,500
Land Management Support	182,600	202,600
<b>Subtotal Roadway Specific Expenses</b>	<b>\$8,745,600</b>	<b>\$9,239,100</b>
<b>Total Roadway Operating Expenses</b>	<b>\$ 8,794,200</b>	<b>\$ 9,292,950</b>

## Operations Department 2025 Budget Summary

	2025 Budget	2026 Estimate
<b>General Administrative Expenses</b>		
Business Travel	\$ 15,000	\$ 20,000
Courier/Delivery Service	2,000	2,000
Dues & Subscriptions	100	100
IBTTA Meetings & Travel	26,050	28,050
Local Meal and Department Misc. Expense	5,700	5,700
Management & Career Training	20,000	28,000
Office Supplies	1,200	1,200
Professional Memberships	1,400	1,400
<b>Subtotal General Administrative Expenses</b>	<b>\$ 71,450</b>	<b>\$ 86,450</b>
<b>Toll Operations - Ops Contract Customer Care</b>		
Labor - Image Processing	\$ 1,231,000	\$ 1,267,930
Labor - Customer Service Center	7,464,000	7,687,920
Labor - Advanced Account Advisors	1,564,000	1,610,920
Labor - Mgmt & Admin	2,320,000	2,389,600
Management Fee	943,000	971,290
Direct Costs and Incentive Program	370,000	381,000
<b>Subtotal Toll Operations - Ops Contract Customer Care</b>	<b>\$ 13,892,000</b>	<b>\$ 14,308,660</b>

## Operations Department 2025 Budget Summary

	2025 Budget	2026 Estimate
<b>Toll Operations - Identification and Billing Expenses</b>		
CCI Image Review	\$ 1,700,000	\$ 1,785,000
CSC Printing	360,000	378,000
CSC Postage	1,650,000	1,732,500
LPT Printing	775,000	813,750
LPT Postage	3,150,000	3,307,500
Collection Notices Printing	300,000	315,000
Collection Notices Postage	1,350,000	1,417,500
Registration Hold Printing	50,000	52,500
Registration Hold Postage	140,000	147,000
Citation-HOFO Printing	1,250,000	1,312,500
Citation-HOFO Postage	2,975,000	3,123,750
Skip Trace Fees	30,000	31,500
Miscellaneous Operating Expenses	2,800	2,800
DMV Registration Retrieval	2,200,000	2,310,000
Quality Assurance	130,000	136,500
Supplies	5,000	5,000
CSC Account Credits	6,000	6,000
Violation Enforcement - Administrative Court	45,000	45,000
<b>Subtotal Toll Operations - Identification and Billing Expenses</b>	<b>\$ 16,118,800</b>	<b>\$ 16,921,800</b>

## Operations Department 2025 Budget Summary

	2025 Budget	2026 Estimate
<b>Traffic Management &amp; Public Safety Expenses</b>		
Public Safety		
CSP Personnel Services	\$ 2,819,790	\$ 2,900,000
CSP Dispatch Services	75,000	75,000
Public Service IGA's	105,600	109,000
Traffic Management Center Operations		
Labor - Safety Patrol	1,507,000	1,552,210
Labor - Command Center	833,000	857,990
Management Fee	176,000	195,000
Direct Costs and Incentive Program	92,000	147,000
<b>Subtotal Traffic Management &amp; Public Safety Expenses</b>	<b>\$ 5,608,390</b>	<b>\$ 5,836,200</b>
<b>Authority Facilities &amp; Asset Management Expenses</b>		
Facility Maintenance	\$ 1,047,000	\$ 1,169,000
Utilities	860,000	800,000
Fleet Management Expenses	173,000	178,000
<b>Subtotal Authority Facilities &amp; Asset Management Expenses</b>	<b>\$ 2,080,000</b>	<b>\$ 2,147,000</b>
<b>Lane System Technical Support Services (ETC)</b>		
Contract Maintenance	3,182,100	3,315,300
<b>Subtotal Lane System Technical Support Services (ETC)</b>	<b>\$ 3,182,100</b>	<b>\$ 3,315,300</b>

## Operations Department 2025 Budget Summary

	2025 Budget	2026 Estimate
<b>Risk Management and Administrative Expenses</b>		
Administrative Services Support	\$ 560,000	\$ 440,000
Authority Wide Uniforms	12,000	12,000
Office Supplies - All PHA Use	85,000	85,000
Insurance	1,279,000	1,320,500
AI Collections Expense	100,000	100,000
<b>Subtotal Risk Management and Administrative Expenses</b>	<b>\$ 2,036,000</b>	<b>\$ 1,957,500</b>
<b>Marketing &amp; Communications</b>		
Advertising Agency Fee	\$ 75,000	\$ 50,000
Advertising Media Buys	\$ 500,000	\$ 400,000
LPT to CSC Conversion Promotions	\$ 25,000	\$ 25,000
Monitoring and Engagement	\$ 25,000	\$ 25,000
Public Relation Promotions	\$ 25,000	\$ 20,000
Communications & Presentation Coaching	\$ 20,000	\$ 20,000
Communications Consultation Services	\$ 170,000	\$ 150,000
Marketing Supplies and Services	\$ 7,500	\$ 7,500
Marketing Annual Reporting	\$ 5,000	\$ 5,000
Website (E-470.com)	\$ 22,500	\$ 22,500
<b>Subtotal Marketing &amp; Communications</b>	<b>\$ 875,000</b>	<b>\$ 725,000</b>
<b>Total Operations Expenses</b>	<b>\$ 43,863,740</b>	<b>\$ 45,297,910</b>



## Information Technology Department 2025 Budget Summary

	2025 Budget	2026 Estimate
<b>General Administrative Expenses</b>		
Business Travel	\$ 18,800	\$ 18,800
Courier/Delivery Service	3,000	3,200
Dues & Subscriptions	600	700
IBTTA Meetings & Travel	26,200	26,200
Local Meal and Department Misc. Expense	8,100	8,100
Management & Career Training	95,200	96,300
Professional Memberships	1,600	1,700
Office Supplies	1,200	1,300
<b>Subtotal General Administrative Expenses</b>	<b>\$ 154,700</b>	<b>\$ 156,300</b>
<b>IT Specific Expenses</b>		
PC and Laptop Lifecycle	\$ 85,000	\$ 90,000
Parts and Supplies	98,500	100,000
Software Licensing & Maintenance	2,878,900	3,132,800
Equipment Maintenance	1,009,500	731,400
General Technical Support Services	1,080,000	1,006,200
TCS Technical Support Services	3,170,000	3,328,500
CUSIOP Maintenance	660,000	693,500
Utilities - Communications	650,000	581,700
<b>Subtotal IT Specific Expenses</b>	<b>\$ 9,631,900</b>	<b>\$ 9,664,100</b>
<b>Total Information Technology Expenses</b>	<b>\$ 9,786,600</b>	<b>\$ 9,820,400</b>

## Finance Department 2025 Budget Summary

	2025 Budget	2026 Estimate
<b>General Administrative Expenses</b>		
Business Travel	\$12,100	\$12,100
Courier/Delivery Service	1,000	1,000
Dues & Subscriptions	1,500	1,500
IBTTA Meetings & Travel	12,300	12,300
Local Meal and Department Misc. Expense	3,000	3,000
Management & Career Training	26,050	26,050
Office Supplies	4,000	4,000
Postage	1,000	1,000
Professional Memberships	2,300	2,300
<b>Subtotal General Administrative Expenses</b>	<b>\$63,250</b>	<b>\$63,250</b>
<b>Finance Specific Expenses</b>		
Accounting and Finance Support	\$1,060,000	\$637,000
Armored Service	8,500	9,000
Audit	190,000	490,000
Bank Fees	135,000	145,000
Bank Fees - Lockbox	180,000	185,000
Credit Card Fees	11,070,000	11,570,000
Interoperability Processing Fees	150,000	250,000
<b>Subtotal Finance Specific Expenses</b>	<b>\$12,793,500</b>	<b>\$13,286,000</b>
<b>Total Finance Operating Expenses</b>	<b>\$12,856,750</b>	<b>\$13,349,250</b>

## Executive & Public Affairs Department 2025 Budget Summary

	2025 Budget	2026 Estimate
<b>General Administrative Expenses</b>		
Business Travel	\$ 8,800	\$ 8,800
Dues & Subscriptions	900	900
IBTTA Meetings & Travel	35,650	44,150
Local Meal and Department Misc. Expense	5,000	5,000
Management & Career Training	18,000	18,000
Office Supplies	250	250
Professional Memberships	125,150	130,150
<b>Subtotal General Administrative Expenses</b>	<b>\$ 193,750</b>	<b>\$ 207,250</b>
<b>Executive Specific Expenses</b>		
Board Meeting Expenses	\$ 41,000	\$ 41,000
Executive Support	100,000	100,000
HR & Administration	74,000	75,500
Payroll Services	70,000	70,000
Legal - General	520,000	520,000
Legal - Special	50,000	50,000
<b>Subtotal Executive Specific Expenses</b>	<b>\$ 855,000</b>	<b>\$ 856,500</b>
<b>Government Affairs Expenses</b>		
Community Relations	\$ 50,000	\$ 60,000
Legislative Relations	150,000	150,000
<b>Subtotal Government Affairs Expenses</b>	<b>\$ 200,000</b>	<b>\$ 210,000</b>
<b>Total Executive &amp; Public Affairs Operating Expenses</b>	<b>\$ 1,248,750</b>	<b>\$ 1,273,750</b>