

## E-470 Public Highway Authority 2021 Cash Flow Summary

	2021 Budget	2022 Estimate
<b>Revenue</b>		
Tolls, net	\$ 215,287,000	\$ 237,976,000
Toll Fees, net	9,750,000	10,118,500
Investment Income	8,500,000	8,670,000
Other Revenue	9,966,000	10,287,400
<b>Total Revenue</b>	<b>\$ 243,503,000</b>	<b>\$ 267,051,900</b>
<b>Less:</b>		
Operating Expenditures	\$ 55,660,700	\$ 58,731,000
<b>Net Revenue</b>	<b>\$ 187,842,300</b>	<b>\$ 208,320,900</b>
Senior Bonds Debt Service Payments	\$ 99,014,000	\$ 99,512,000
<b>Debt Service Coverage</b>	<b>1.90</b>	<b>2.09</b>
<b>Funds Available After Debt Service</b>	<b>\$ 88,828,300</b>	<b>\$ 108,808,900</b>
<b>Capital Projects</b>	<b>\$ 38,625,200</b>	<b>\$ 108,533,000</b>

## E-470 Public Highway Authority Operating Budget Summary

	2021 Budget	2022 Estimate
<b>Revenue</b>		
Tolls, net	\$ 215,287,000	\$ 237,976,000
Toll Fees, net	9,750,000	10,118,500
Investment Income	8,500,000	8,670,000
Cell Tower Leases	235,000	235,000
Permit and Fees	250,000	250,000
Tolling Services Revenue	8,721,000	9,192,400
Reimbursable Project Revenue	260,000	110,000
Other Income	500,000	500,000
<b>Total Revenue</b>	<b>\$ 243,503,000</b>	<b>\$ 267,051,900</b>
<b>Expenditures</b>		
<b>Salary and Burden Expense</b>		
Toll Operations	\$ 864,330	\$ 890,300
Roadway Maintenance and Engineering	1,867,490	1,923,700
Finance	1,388,220	1,430,000
Executive	856,290	882,300
Information Technology	3,891,820	4,008,800
<b>Subtotal Salary and Burden Expense</b>	<b>\$ 8,868,150</b>	<b>\$ 9,135,100</b>
<b>Operating Expenses</b>		
Toll Operations	\$ 24,136,850	\$ 26,592,650
Roadway Maintenance and Engineering	7,415,200	7,574,900
Finance	8,400,000	9,208,900
Executive	1,094,700	1,216,950
Information Technology	5,745,800	5,002,500
<b>Subtotal Operating Expenses</b>	<b>\$ 46,792,550</b>	<b>\$ 49,595,900</b>
<b>Total Operating Expenditures Budget</b>	<b>\$ 55,660,700</b>	<b>\$ 58,731,000</b>
<b>Senior Bonds Debt Service</b>	<b>\$ 99,014,000</b>	<b>\$ 99,512,000</b>

**E-470 Public Highway Authority**  
**2021 Operating Revenue Budget Summary**

	<b>2021 Budget</b>	<b>2022 Estimate</b>
Tolls, net	\$ 215,287,000	\$ 237,976,000
Toll Fees, net	9,750,000	10,118,500
Investment Income	8,500,000	8,670,000
Cell Tower Leases	235,000	235,000
Permits and Fees	250,000	250,000
Tolling Services Revenue	8,721,000	9,192,400
Reimbursable Project Revenue	260,000	110,000
Other Income	500,000	500,000
<b>Total Revenue</b>	<b>\$ 243,503,000</b>	<b>\$ 267,051,900</b>

## Toll Operations Department 2021 Budget Summary

	2021 Budget	2022 Estimate
<b>General Administrative Expense</b>		
Business Travel	\$ 2,350	\$ 6,150
Courier/Delivery Service	2,500	5,000
Dues & Subscriptions	900	900
IBTTA Meetings & Travel	6,900	13,800
Local Meal Expense	3,350	3,350
Management & Career Training	10,000	18,000
Office Supplies	2,500	6,000
Printing/Outsource Copying	-	300
Professional Memberships	13,200	13,200
<b>Subtotal General Administrative Expense</b>	<b>\$ 41,700</b>	<b>\$ 66,700</b>
<b>Toll Operations - Ops Contract</b>		
Labor - Safety Patrol	\$ 1,020,000	\$ 1,140,000
Labor - Command Center	452,000	524,000
Labor - Image Processing	1,057,000	1,057,000
Labor - Customer Service Center	4,976,000	5,479,000
Labor - Advanced Account Advisors	2,595,000	2,666,000
Labor - Mgmt & Admin	540,000	540,000
Animal Removal	13,000	13,000
Operations Support - Ops Contract	514,000	514,000
Management Fee	729,000	773,000
General and Administrative	139,000	147,000
Direct Costs	117,000	117,000
Incentive Programs	300,000	325,000
Toll Reimbursement	20,000	42,000
<b>Subtotal Toll Operations - Ops Contract</b>	<b>\$ 12,472,000</b>	<b>\$ 13,337,000</b>

## Toll Operations Department 2021 Budget Summary

	2021 Budget	2022 Estimate
<b>Toll Operations - Authority Costs</b>		
CCI Image Review	\$ 750,000	\$ 800,000
CSC Printing	210,000	215,000
CSC Postage	800,000	950,000
LPT Printing	500,000	700,000
LPT Postage	1,450,000	1,600,000
Digital Services	-	100,000
Collection Notices Printing	300,000	400,000
Collection Notices Postage	600,000	650,000
Registration Hold Printing	25,000	50,000
Registration Hold Postage	63,000	67,000
Citation-HOFO Printing	550,000	650,000
Citation-HOFO Postage	900,000	975,000
Skip Trace Fees	40,000	40,000
Miscellaneous Operating Expenses	15,000	15,000
Customer Service Center Uniforms	11,000	11,000
DMV Registration Retrieval	1,800,000	2,100,000
Quality Assurance	75,000	75,000
Supplies	15,000	20,000
CSC Account Credits	15,000	15,000
Violation Enforcement - Administrative Court	16,000	20,000
<b>Subtotal Toll Operations - Authority Costs</b>	<b>\$ 8,135,000</b>	<b>\$ 9,453,000</b>
<b>Toll Operations - Other</b>		
Marketing & Communications	\$ 770,900	\$ 852,000
Public Safety		
CSP Personnel Services	2,553,000	2,703,000
CSP Dispatch Fees	80,000	95,000
Public Service IGA's	84,250	85,950
<b>Subtotal Toll Operations - Other</b>	<b>\$ 3,488,150</b>	<b>\$ 3,735,950</b>
<b>Total Toll Operations Expenses</b>	<b>\$ 24,136,850</b>	<b>\$ 26,592,650</b>

# Engineering & Roadway Maintenance Department

## 2021 Budget Summary

	2021 Budget	2022 Estimate
<b>General Administrative Expenses</b>		
Business Travel	\$ 500	\$ 500
Courier/Delivery Service	100	100
IBTTA Meetings & Travel	700	700
Local Meal Expense	1,000	1,000
Management & Career Training	17,750	19,950
Office Supplies	2,000	2,000
Professional Memberships	7,650	7,650
Safety Supplies	3,000	3,000
<b>Subtotal General Administrative Expenses</b>	<b>\$ 32,700</b>	<b>\$ 34,900</b>
<b>Roadway Specific Expenses</b>		
Facility Maintenance	\$ 699,900	\$ 715,900
Vehicle Expenses - Fuel	115,000	117,000
Utilities	690,000	690,000
Electrical Repairs	90,000	90,000
General Landscape Maintenance	55,000	55,000
Mowing & Irrigation	40,000	40,000
Drainage Maintenance	50,000	50,000
Shouldering	40,000	40,000
Pavement Maintenance	100,000	115,000
Structure Maintenance	40,000	45,000
Roadway Maintenance	637,000	682,000
Snow Removal	4,062,000	4,087,000
Roadway & Engineering Support	591,000	628,500
Land Management Support	172,600	184,600
<b>Subtotal Roadway Specific Expenses</b>	<b>\$ 7,382,500</b>	<b>\$ 7,540,000</b>
<b>Total Roadway Operating Expenses</b>	<b>\$ 7,415,200</b>	<b>\$ 7,574,900</b>

## Finance Department 2021 Budget Summary

	2021 Budget	2022 Estimate
<b>General Administrative Expenses</b>		
Business Travel	\$ 6,900	\$ 4,200
Courier/Delivery Service	1,100	1,200
Dues & Subscriptions	1,400	1,400
IBTTA Meetings & Travel	8,850	14,900
Local Meal Expense	3,100	3,100
Management & Career Training	20,000	26,400
Office Supplies	5,000	5,000
Printing/Outsource Copying	500	500
Postage	7,000	7,200
Professional Memberships	5,000	5,000
<b>Subtotal General Administrative Expenses</b>	<b>\$58,850</b>	<b>\$68,900</b>
<b>Finance Specific Expenses</b>		
Accounting and Finance Support	\$ 863,400	\$ 930,500
Armored Service	5,000	5,000
Audit	146,000	149,000
Bank Fees	80,000	82,000
Bank Fees - Lockbox	166,250	175,000
Credit Card Fees	6,300,000	6,958,000
Fleet Management Expenses	151,500	158,500
Insurance	618,000	671,000
Investor Relations	11,000	11,000
<b>Subtotal Finance Specific Expenses</b>	<b>\$ 8,341,150</b>	<b>\$ 9,140,000</b>
<b>Total Finance Operating Expenses</b>	<b>\$ 8,400,000</b>	<b>\$ 9,208,900</b>

## Executive Department 2021 Budget Summary

	2021 Budget	2022 Estimate
<b>General Administrative Expenses</b>		
Business Travel	\$ 8,100	\$ 8,100
Courier/Delivery Service	75	75
Dues & Subscriptions	300	300
IBTTA Meetings & Travel	28,375	25,200
Local Meal Expense	6,000	6,250
Management & Career Training	11,875	3,200
Office Supplies	250	300
Professional Memberships	83,000	86,000
<b>Subtotal General Administrative Expenses</b>	<b>\$ 137,975</b>	<b>\$ 129,425</b>
<b>Executive Specific Expenses</b>		
Board Meeting Expenses	\$ 36,000	\$ 46,200
Executive Support	130,000	230,000
Staff Relations	325	325
HR & Administration	100,400	106,000
Payroll Services	49,000	50,000
Legal - General	316,000	325,000
Legal - Special	195,000	185,000
Legislative Relations	130,000	145,000
<b>Subtotal Executive Specific Expenses</b>	<b>\$ 956,725</b>	<b>\$ 1,087,525</b>
<b>Total Executive Operating Expenses</b>	<b>\$ 1,094,700</b>	<b>\$ 1,216,950</b>

## Information Technology Department 2021 Budget Summary

	2021 Budget	2022 Estimate
<b>Administrative Expenses</b>		
Business Travel	\$ 28,500	\$ 6,600
Courier/Delivery Service	2,100	2,100
Dues & Subscriptions	7,600	6,600
IBTTA Meetings & Travel	22,200	19,800
Local Meal Expense	9,000	9,000
Management & Career Training	40,900	56,000
Professional Memberships	1,400	1,400
Office Supplies	12,000	12,000
<b>Subtotal Administrative Expenses</b>	<b>\$ 123,700</b>	<b>\$ 113,500</b>
<b>IT Specific Expenses</b>		
PC and Laptop Lifecycle	\$ 60,000	\$ 85,000
Parts and Supplies	91,000	91,500
Software Licensing/Maintenance	1,623,100	1,806,700
Equipment Maintenance	453,600	336,700
General Technical Support Services	1,514,800	1,087,000
TCS Technical Support Services	1,436,500	965,000
IOP Shared Software Maintenance	-	40,000
IOP Shared Hardware Maintenance	-	25,000
Utilities - Telephones	387,300	396,300
Traffic Control	4,500	4,500
Uniforms	3,000	3,000
Tolling System	18,000	18,000
VMS Subsystem	10,000	10,000
Physical Security System	6,000	6,000
Parts and Supplies	12,500	12,500
Portable Generators	800	800
Video Surveillance	1,000	1,000
<b>Subtotal IT Specific Expenses</b>	<b>\$ 5,622,100</b>	<b>\$ 4,889,000</b>
<b>Total Information Technology Expenses</b>	<b>\$ 5,745,800</b>	<b>\$ 5,002,500</b>