

## E-470 Public Highway Authority 2019 Cash Flow Summary

	2019 Budget	2020 Estimate
<b>Revenue</b>		
Tolls, net	\$ 248,626,000	\$ 257,954,000
Toll Fees, net	9,900,000	9,650,000
Investment Income	7,500,000	7,000,000
Other Revenue	8,989,500	12,354,500
<b>Total Revenue</b>	<b>\$ 275,015,500</b>	<b>\$ 286,958,500</b>
<b>Less:</b>		
Operating Expenditures	58,059,900	61,838,518
<b>Net Revenue</b>	<b>\$ 216,955,600</b>	<b>\$ 225,119,982</b>
Senior Bonds Debt Service Payments	\$ 109,500,000	\$ 114,000,000
<b>Debt Service Coverage</b>	<b>1.98</b>	<b>1.97</b>
<b>Funds Available After Debt Service</b>	<b>\$ 107,455,600</b>	<b>\$ 111,119,982</b>
<b>Capital Projects</b>	<b>\$ 70,724,000</b>	<b>\$ 91,262,200</b>

# E-470 Public Highway Authority

## Operating Budget Summary

	2019 Budget	2020 Estimate
<b>REVENUE</b>		
Tolls, net	\$ 248,626,000	\$ 257,954,000
Toll Fees, net	9,900,000	9,650,000
Investment Income	7,500,000	7,000,000
Cell Tower Leases	235,000	245,000
Permit and Fees	100,000	100,000
Tolling Services Revenue	7,760,000	11,280,000
Reimbursable Project Revenue	324,500	101,500
Interoperability Hub Revenue	70,000	128,000
Other Income	500,000	500,000
<b>Total Revenue</b>	<b>\$ 275,015,500</b>	<b>\$ 286,958,500</b>
<b>EXPENDITURES</b>		
<b>Salary and Burden Expense</b>		
Toll Operations	\$ 1,540,250	\$ 1,586,664
Roadway Maintenance and Engineering	1,825,200	1,879,956
Finance	1,322,500	1,362,176
Executive	555,150	571,805
Information Technology	2,541,900	2,618,157
<b>Subtotal Salary and Burden Expense</b>	<b>\$ 7,785,000</b>	<b>\$ 8,018,758</b>
<b>Operating Expenses</b>		
Toll Operations	\$ 28,089,400	\$ 31,036,060
Roadway Maintenance and Engineering	8,327,800	8,287,800
Finance	8,732,000	9,331,000
Executive	1,272,000	1,142,700
Information Technology	3,853,700	4,022,200
<b>Subtotal Operating Expenses</b>	<b>\$ 50,274,900</b>	<b>\$ 53,819,760</b>
<b>Total Operating Expenditures Budget</b>	<b>\$ 58,059,900</b>	<b>\$ 61,838,518</b>
<b>Senior Bonds Debt Service</b>	<b>\$109,500,000</b>	<b>\$114,000,000</b>

**E-470 Public Highway Authority**  
**2019 Operating Revenue Budget Summary**

	<b>2019 Budget</b>	<b>2020 Estimate</b>
Tolls, net	\$ 248,626,000	\$ 257,954,000
Toll Fees, net	9,900,000	9,650,000
Investment Income	7,500,000	7,000,000
Cell Tower Leases	235,000	245,000
Permits and Fees	100,000	100,000
Tolling Services Revenue	7,760,000	11,280,000
Reimbursable Project Revenue	324,500	101,500
Interoperability Hub Revenue	70,000	128,000
Other Income	500,000	500,000
<b>Total Revenue</b>	<b>\$ 275,015,500</b>	<b>\$ 286,958,500</b>

**Toll Operations Department  
2019 Budget Summary**

	2019 Budget	2020 Estimate
<b>General Administrative Expense</b>		
Business Travel	\$ 8,100	\$ 8,100
Courier/Delivery Service	17,900	17,900
Dues & Subscriptions	400	100
IBTTA Meetings & Travel	21,900	21,900
Local Meal Expense	5,000	5,000
Management & Career Training	22,500	18,500
Office Supplies	10,000	10,000
Printing/Outsource Copying	300	300
Professional Memberships	1,200	1,200
<b>Subtotal General Administrative Expense</b>	<b>\$ 87,300</b>	<b>\$ 83,000</b>
<b>Toll Operations - Ops Contract</b>		
Labor - Safety Patrol	\$ 1,106,000	\$ 1,141,000
Labor - Command Center	433,000	447,000
Labor - Image Processing	2,632,000	3,341,000
Labor - Customer Service Center	5,256,000	6,295,000
Labor - Advanced Account Advisors	1,890,000	2,286,000
Labor - Mgmt & Admin	773,000	796,000
Animal Removal	13,000	13,000
Management Fee	822,000	928,200
Operations Support - Ops Contract	372,000	459,250
General and Administrative	155,000	176,000
Direct Costs	80,000	80,000
Incentive Programs	337,000	337,000
Toll Reimbursement	139,000	142,000
<b>Subtotal Toll Operations - Ops Contract</b>	<b>\$ 14,008,000</b>	<b>\$ 16,441,450</b>
<b>Toll Operations - Authority Costs</b>		
CCI Image Review	\$ 452,000	\$ 500,000
CSC Printing	200,000	220,000
CSC Postage	550,000	558,000
LPT Printing	1,160,000	1,218,000
LPT Postage	1,920,000	2,011,000
Collection Notices Printing	800,000	840,000
Collection Notices Postage	700,000	735,000
Registration Hold Printing	25,000	25,000
Registration Hold Postage	20,000	20,000
Citation-HOFO Printing	900,000	945,000
Citation-HOFO Postage	800,000	840,000
Skip Trace Fees	40,000	40,000
Miscellaneous Operating Expenses	15,000	15,000
Traffic Control	9,000	9,000
Uniforms	6,000	6,000
Customer Service Center Uniforms	11,000	11,000
DMV Registration Retrieval	2,500,000	2,520,000
Quality Assurance	75,000	75,000
Transponder Disposal	3,000	3,000
Supplies	20,000	20,000
CSC Account Credits	15,000	15,000
Collection Fee Expense	45,000	45,000
Violation Enforcement - Administrative Court	40,000	40,000
<b>Subtotal Toll Operations - Authority Costs</b>	<b>\$ 10,306,000</b>	<b>\$ 10,711,000</b>
<b>Toll Operations - Other</b>		
Marketing & Communications	\$ 910,000	\$ 810,000
CSP Personnel Services	2,540,000	2,750,000
CSP Dispatch Fees	95,000	95,000
Public Service IGA's	80,100	82,610
System Hardware Maintenance	63,000	63,000
<b>Subtotal Toll Operations - Other</b>	<b>\$ 3,688,100</b>	<b>\$ 3,800,610</b>
<b>Total Toll Operations Expenses</b>	<b>\$ 28,089,400</b>	<b>\$ 31,036,060</b>

# Engineering & Roadway Maintenance Department

## 2019 Budget Summary

	2019 Budget	2020 Estimate
<b>General Administrative Expenses</b>		
Courier/Delivery Service	\$ 300	\$ 300
IBTTA Meetings & Travel	2,800	5,600
Local Meal Expense	2,200	2,200
Management & Career Training	24,300	23,500
Office Supplies	10,000	10,000
Professional Memberships	4,200	4,200
Safety Supplies	3,000	3,000
<b>Subtotal General Administrative Expenses</b>	<b>\$ 46,800</b>	<b>\$ 48,800</b>
<b>Roadway Specific Expenses</b>		
Facility Maintenance	\$ 699,900	\$ 709,900
Vehicle Expenses	279,000	284,000
Utilities	755,000	755,000
Electrical Repairs	125,000	125,000
General Landscape Maintenance	65,000	65,000
Mowing & Irrigation	135,000	140,000
Drainage Maintenance	50,000	50,000
Shouldering	80,000	80,000
Pavement Maintenance	120,000	110,000
Structure Maintenance	45,000	45,000
Roadway Maintenance	641,500	646,500
Snow Removal	4,432,500	4,435,000
Roadway & Engineering Support	630,500	571,000
Land Management Support	222,600	222,600
<b>Subtotal Roadway Specific Expenses</b>	<b>\$ 8,281,000</b>	<b>\$ 8,239,000</b>
<b>Total Roadway Operating Expenses</b>	<b>\$ 8,327,800</b>	<b>\$ 8,287,800</b>

## Finance Department 2019 Budget Summary

	2019 Budget	2020 Estimate
<b>General Administrative Expenses</b>		
Business Travel	\$ 13,800	\$ 13,800
Courier/Delivery Service	1,000	1,000
Dues & Subscriptions	1,600	1,600
IBTTA Meetings & Travel	17,400	19,900
Local Meal Expense	3,600	3,600
Management & Career Training	22,900	22,900
Office Supplies	6,000	6,000
Printing/Outsource Copying	1,200	1,200
Postage	6,000	6,000
Professional Memberships	6,500	6,500
<b>Subtotal General Administrative Expenses</b>	<b>\$ 80,000</b>	<b>\$ 82,500</b>
<b>Finance Specific Expenses</b>		
Accounting and Finance Support	\$ 1,130,000	\$ 1,036,500
Armored Service	5,500	5,500
Audit	142,000	148,000
Bank Fees	93,000	96,000
Bank Fees - Lockbox	250,000	250,000
Credit Card Fees	6,450,000	7,100,000
Interoperability Hub Fees	38,000	69,000
Insurance	529,500	529,500
Investor Relations	14,000	14,000
<b>Subtotal Finance Specific Expenses</b>	<b>\$ 8,652,000</b>	<b>\$ 9,248,500</b>
<b>Total Finance Operating Expenses</b>	<b>\$ 8,732,000</b>	<b>\$ 9,331,000</b>
<b>Senior Bonds Debt Service Payments</b>	<b>\$109,500,000</b>	<b>\$114,000,000</b>

## Executive Department 2019 Budget Summary

	2019 Budget	2020 Estimate
<b>General Administrative Expenses</b>		
Business Travel	\$ 16,000	\$ 16,000
Courier/Delivery Service	100	100
Dues & Subscriptions	100	100
IBTTA Meetings & Travel	34,700	34,700
Local Meal Expense	5,900	5,900
Office Supplies	800	800
Professional Memberships	92,000	92,000
<b>Subtotal General Administrative Expenses</b>	<b>\$ 157,600</b>	<b>\$ 158,200</b>
<b>Executive Specific Expenses</b>		
Board Meeting Expenses	\$ 41,100	\$ 41,200
Executive Support	295,000	120,000
Staff Relations	5,500	5,500
HR & Administration	120,800	120,800
Payroll Services	47,000	47,000
Legal - General	325,000	350,000
Legal - Special	150,000	160,000
Legislative Relations	130,000	140,000
<b>Subtotal Executive Specific Expenses</b>	<b>\$ 1,114,400</b>	<b>\$ 984,500</b>
<b>Total Executive Operating Expenses</b>	<b>\$ 1,272,000</b>	<b>\$ 1,142,700</b>

## Information Technology Department 2019 Budget Summary

	2019 Budget	2020 Estimate
<b>General Administrative</b>		
Business Travel	\$ 27,000	\$ 27,000
Courier/Delivery Service	2,100	2,100
Dues & Subscriptions	6,000	6,000
IBTTA Meetings & Travel	13,800	13,800
Local Meal Expense	4,000	4,000
Management & Career Training	24,000	24,000
Professional Memberships	800	800
Office Supplies	7,000	7,000
<b>Subtotal General Administrative</b>	<b>\$ 84,700</b>	<b>\$ 84,700</b>
<b>IT Specific Expenses</b>		
PC and Laptop Lifecycle	\$ 75,000	\$ 80,000
Parts and Supplies	89,000	93,000
Software Licensing/Maintenance	1,308,000	1,419,500
Equipment Maintenance	260,000	146,000
General Technical Support Services	807,000	877,000
TCS Technical Support Services	790,000	790,000
IOP Shared Software Maintenance	95,000	170,000
IOP Shared Hardware Maintenance	8,000	13,000
Utilities - Telephones	337,000	349,000
<b>Subtotal IT Specific Expenses</b>	<b>\$ 3,769,000</b>	<b>\$ 3,937,500</b>
<b>Total Information Technology Expenses</b>	<b>\$ 3,853,700</b>	<b>\$ 4,022,200</b>