

## E-470 Public Highway Authority Year 2016 Cash Flow Summary

	<b>2016 Budget</b>	<b>2017 Estimate</b>
Toll Revenue, net	\$ 178,766,000	\$ 192,081,000
Toll Fees, net	5,585,000	5,655,000
Vehicle Registration Fees, net	10,107,000	10,393,000
Investment Income	6,000,000	6,500,000
Other Revenue	4,410,000	4,435,000
<b>Total Revenue</b>	<b>\$ 204,868,000</b>	<b>\$ 219,064,000</b>
Less:		
Operating Expenditures	49,164,550	50,127,705
<b>Net Revenue</b>	<b>\$ 155,703,450</b>	<b>\$ 168,936,295</b>
Sr. Bonds Debt Service Payments	\$ 97,278,000	\$ 102,427,600
<b>Debt Service Coverage</b>	<b>1.60</b>	<b>1.65</b>
<b>Funds Available After D/S</b>	<b>\$ 58,425,450</b>	<b>\$ 66,508,695</b>
<b>Capital Projects</b>	<b>\$ 68,435,467</b>	<b>\$ 70,537,800</b>

**E-470 Public Highway Authority**  
**Year 2016 Operating Budget Summary**

	<b>2016 Budget</b>	<b>2017 Estimate</b>
<b>REVENUE</b>		
Tolls, net	\$ 178,766,000	\$ 192,081,000
Toll Fees, net	5,585,000	5,655,000
Vehicle Registration Fees, net	10,107,000	10,393,000
Investment Income	6,000,000	6,500,000
Highway Expansion Fees	140,000	140,000
Cell Tower Leases	230,000	230,000
Permits and Fees	80,000	80,000
Tolling Services Revenue	3,485,000	3,635,000
Reimbursable Project Revenue	125,000	-
Other Income	350,000	350,000
<b>Total Revenue</b>	<b>\$ 204,868,000</b>	<b>\$ 219,064,000</b>
<b>EXPENDITURES</b>		
<b>Salary and Burden Expense</b>		
Toll Operations	\$ 1,905,500	\$ 2,000,775
Roadway Maintenance and Engineering	1,800,500	1,890,525
Finance	1,279,500	1,343,475
Executive Director	525,100	551,355
Information Technology	2,795,500	2,935,275
<b>Subtotal Salary and Burden</b>	<b>\$ 8,306,100</b>	<b>\$ 8,721,405</b>
<b>Operational</b>		
Toll Operations	\$ 23,927,100	\$ 23,337,000
Roadway Maintenance and Engineering	5,814,500	5,834,100
Finance	7,358,100	7,932,400
Executive Director	834,550	804,550
Information Technology	2,924,200	3,498,250
<b>Subtotal Operational</b>	<b>\$ 40,858,450</b>	<b>\$ 41,406,300</b>
<b>Total Operating Fund Budget</b>	<b>\$ 49,164,550</b>	<b>\$ 50,127,705</b>
<b>Senior Bonds Debt Service</b>	<b>\$ 97,278,000</b>	<b>\$ 102,427,600</b>

## E-470 Public Highway Authority 2016 Operating Revenue Budget Summary

	<b>2016 Budget</b>	<b>2017 Estimate</b>
Tolls, net	\$ 178,766,000	\$ 192,081,000
Toll Fees, net	5,585,000	5,655,000
Vehicle Registration Fees, net	10,107,000	10,393,000
Investment Income	6,000,000	6,500,000
Highway Expansion Fees	140,000	140,000
Cell Tower Leases	230,000	230,000
Permits and Fees	80,000	80,000
Tolling Services Revenue	3,485,000	3,635,000
Reimbursable Project Revenue	125,000	-
Other Income	350,000	350,000
<b>Total</b>	<b>\$ 204,868,000</b>	<b>\$ 219,064,000</b>

## Toll Operations Department 2016 Budget Summary

	2016 Budget	2017 Estimate
<b>General Administrative</b>		
Business Travel	\$ 11,750	\$ 13,950
Courier Service/Delivery	17,900	17,900
Dues and Subscriptions	700	700
IBTTA Meetings and Travel	15,100	23,000
Local Meal Expenses	2,500	2,500
Management and Career Training	12,500	12,000
Office Supplies - Toll Operations	3,000	3,000
Printing/Outsource Copying	300	300
Professional Memberships	1,150	1,150
<b>Subtotal General Administrative</b>	<b>\$ 64,900</b>	<b>\$ 74,500</b>
<b>Toll Operations - Ops Contract</b>		
Labor - Safety Patrol	\$ 868,000	\$ 893,000
Labor - Command Center	348,000	347,000
Labor - Image Processing	2,864,000	2,904,000
Labor - Customer Service Center	3,496,000	3,848,000
Labor - Front Desk/ALC	1,186,000	1,153,000
Labor - Mgt & Admin	623,000	595,000
Animal Removal	8,100	8,300
Management Fee	619,000	643,000
General & Administrative	117,000	121,000
Direct Costs	89,000	91,000
Incentive Programs	231,000	244,000
Toll Reimbursement	122,000	123,000
<b>Subtotal Toll Operations - Ops Contract</b>	<b>10,571,100</b>	<b>10,970,300</b>

## Toll Operations Department 2016 Budget Summary

	2016 Budget	2017 Estimate
<b>Toll Operations - Authority Costs</b>		
CSC Printing	\$ 147,000	\$ 153,000
CSC Postage	446,000	464,000
LPT Printing	1,250,000	815,000
LPT Postage	2,220,000	1,787,000
LPT Inserts	-	-
Collection Notices - Printing	475,000	405,000
Collection Notices - Postage	443,000	461,000
Registration Hold Printing	-	-
Registration Hold Postage	3,800	4,000
Citation / HOFO Printing	535,000	532,000
Citation / HOFO Postage	635,000	598,000
Skip Trace Fees	100,000	101,000
Miscellaneous Operating Expenses	14,200	2,300
Traffic Control	9,000	9,000
Uniforms	4,600	4,600
Safety Patrol/Customer Service Center	8,000	8,500
DMV Registration Retrieval	2,575,000	2,215,000
Quality Assurance	63,500	63,500
Transponder Disposal	7,000	6,000
Supplies	18,000	18,000
CSC Account Credits	15,000	15,000
Collection Fee Expense	120,000	110,000
Violation Enforcement-Administrative Court	55,000	55,000
As-Builts for Operations	10,000	10,000
<b>Subtotal Toll Operations - Authority Costs</b>	<b>9,154,100</b>	<b>7,836,900</b>
<b>Toll Operations - Other</b>		
Marketing and Communications	\$ 645,000	\$ 665,000
Public Safety		
CSP Personnel Services	1,735,000	1,939,000
CSP Dispatch Services	75,000	85,000
Public Service IGA's	59,600	59,600
Systems Hardware Maintenance	38,500	38,700
Facility Maintenance	635,900	675,000
Vehicle Expenses	277,000	291,000
<b>Subtotal Toll Operations - Other</b>	<b>3,466,000</b>	<b>3,753,300</b>

# Toll Operations Department 2016 Budget Summary

	2016 Budget	2017 Estimate
<b>Utilities</b>		
Electric	\$ 550,000	\$ 570,000
Gas	45,000	47,000
Water	50,000	55,000
Trash	26,000	30,000
<b>Subtotal Utilities</b>	<b>\$ 671,000</b>	<b>\$ 702,000</b>
<b>Total Operating Budget</b>	<b>\$ 23,927,100</b>	<b>\$ 23,337,000</b>

## Engineering & Roadway Maintenance Department 2016 Budget Summary

	2016 Budget	2017 Estimate
<b>General Administrative</b>		
Business Travel	\$ 9,300	\$ 9,200
Courier Service/Delivery	500	500
IBTTA Meetings and Travel	3,850	5,750
Local Meal Expenses	1,000	1,000
Management and Career Training	18,500	17,000
Office Supplies	5,000	5,000
Printing/Outsource Copying	-	-
Professional Memberships	2,700	3,200
Safety Supplies	4,500	4,500
<b>Subtotal General Administrative</b>	<b>\$ 45,350</b>	<b>\$ 46,150</b>
<b>Roadway Specific</b>		
Electrical Repairs	\$ 135,000	\$ 135,000
General Landscape Maintenance	22,500	22,500
Mowing & Irrigation	162,000	162,000
Drainage Maintenance	81,000	82,000
Rut Repair	5,000	5,000
Shouldering	60,000	60,000
Pavement Maintenance	95,000	95,000
Structure Maintenance	45,000	45,000
Roadway Maintenance	506,400	512,000
Snow Removal	4,175,000	4,325,000
Roadway & Engineering Support	413,500	310,500
Land Management Support	68,750	33,950
<b>Subtotal Roadway Specific Expenses</b>	<b>\$ 5,769,150</b>	<b>\$ 5,787,950</b>
<b>Total Operating Budget</b>	<b>\$ 5,814,500</b>	<b>\$ 5,834,100</b>

## Finance Department 2016 Budget Summary

	2016 Budget	2017 Estimate
<b>General Administrative</b>		
Business Travel	\$ 15,400	\$ 19,400
Courier Service/Delivery	600	600
Dues and Subscriptions	1,600	1,600
IBTTA Meetings and Travel	14,500	15,500
Local Meal Expenses	3,000	3,000
Management and Career Training	15,500	16,500
Office Supplies	5,500	5,500
Printing/Outsource Copying	2,000	2,000
Postage	7,700	7,700
Professional Memberships	3,700	4,100
<b>Subtotal General Administrative</b>	<b>\$ 69,500</b>	<b>\$ 75,900</b>
<b>Finance Specific</b>		
Accounting and Finance Support	\$ 508,000	\$ 533,000
HR & Administration	92,400	98,900
Armored Service	5,000	5,000
Audit	130,000	119,000
Bank Fees	100,000	110,000
Bank Fees - Lockbox	323,000	340,000
Credit Card Fees	5,700,000	6,200,000
Insurance	390,500	409,600
Investor Relations	14,500	14,500
Payroll Service	25,200	26,500
<b>Subtotal Finance Specific</b>	<b>\$ 7,288,600</b>	<b>\$ 7,856,500</b>
<b>Total Operating Budget</b>	<b>\$ 7,358,100</b>	<b>\$ 7,932,400</b>
<b>Senior Bonds Debt Service Payment</b>	<b>\$ 97,278,000</b>	<b>\$ 102,427,600</b>



# Executive Director & Board of Directors 2016 Budget Summary

	2016 Budget	2017 Estimate
<b>General Administrative</b>		
Business Travel	\$ 7,500	\$ 7,500
Courier Service/Delivery	300	300
Dues and Subscriptions	400	400
IBTTA Meetings and Travel	50,000	25,000
Local Meal Expenses	5,000	5,000
Management and Career Training	18,000	18,000
Office Supplies	1,000	1,000
PHA Professional Memberships	81,400	81,400
<b>Subtotal General Administrative</b>	<b>\$ 163,600</b>	<b>\$ 138,600</b>
<b>Executive Specific</b>		
Board Meeting Expenses	\$ 3,550	\$ 3,550
Executive Support	75,000	75,000
Staff Relations	12,400	7,400
Legal Support	525,000	525,000
Legislative Relations	55,000	55,000
<b>Subtotal Executive Specific</b>	<b>\$ 670,950</b>	<b>\$ 665,950</b>
<b>Total Operating Budget</b>	<b>\$ 834,550</b>	<b>\$ 804,550</b>

# Information Technology Department 2016 Budget Summary

	2016 Budget	2017 Estimate
<b>General Administrative</b>		
Business Travel	\$ 16,000	\$ 16,000
Courier Service/Delivery	3,300	3,500
Dues and Subscriptions	6,800	7,300
IBTTA Meetings and Travel	20,500	21,750
Local Meal Expenses	5,000	5,000
Management and Career Training	57,000	60,000
Office Supplies	15,000	15,000
Professional Memberships	5,000	5,000
<b>Subtotal General Administrative</b>	<b>\$ 128,600</b>	<b>\$ 133,550</b>
<b>IT Specific</b>		
PC and Laptop Lifecycle	10,000	60,000
Parts and Supplies	83,500	92,000
Software Licensing/Maintenance	405,500	527,900
Equipment Maintenance	300,700	337,900
General Technical Support Services	939,700	1,005,900
TCS Technical Support Services	750,000	1,060,000
Utilities - Telephone	306,200	281,000
<b>Subtotal IT Specific</b>	<b>\$ 2,795,600</b>	<b>\$ 3,364,700</b>
<b>Total Operating Budget</b>	<b>\$ 2,924,200</b>	<b>\$ 3,498,250</b>